
Open Meeting

To	Onewhero-Tuakau Community Board
From	Tony Whittaker General Manager Strategy & Support
Date	27 February 2018
Prepared by	Lynette Wainwright Committee Secretary
Chief Executive Approved	Y
Reference #	CDR0901/GOV0514
Report Title	Sport Waikato Sport Plan

1. EXECUTIVE SUMMARY

At its meeting held on Tuesday 27 February, the Infrastructure Committee received a presentation from Sport Waikato on their proposed Sport Plan. The Committee has recommended that the Community Board receive this report to enable them to give feedback.

2. RECOMMENDATION

THAT the report from the General Manager Strategy & Support be received.

3. ATTACHMENTS

Attachment 1 - Sport Waikato Infrastructure Committee Paper
Attachment 2 – Sport Waikato Plan Presentation

INFRASTRUCTURE COMMITTEE PAPER

Waikato District Council Presentation from Sport Waikato

February 2018

Sport Plan Update

Sport Waikato would like to thank the Waikato District Council for their ongoing partnership and commitment in enabling the people of the District to be “Out there and Active”.

Focus of Councillor presentation 27th February 2018 is the Waikato District Sport Plan – A review of the partnered development of this plan and proposal for adoption.

Waikato District Sport, Recreation and Physical Activity Plan: High-Level Overview

Timeline

- In early 2016 a project team was established to oversee the development of a plan to grow participation in sport, recreation and physical activity for the Waikato District, the project team included members of staff from Sport Waikato and the Waikato District Council

The purpose

A partnered plan to support the achievement of Three Visions:

- Waikato District Council: “To be a recognised leader in creating a district that prides itself on economic excellence, local participation and sustainable communities”
- Moving Waikato 2025: “A Healthy, Vibrant, Physically Active and Successful Sporting Region”
- Sport Waikato “Everyone Out there and Active”

Significantly the Plan was developed to help identify current and future demand impacts on sports facilities and services within Waikato.

Trends Driving the Need for a Plan

A variety of trends, plans and emerging projects were drivers for the development of the plan including:

- A growing population and integration with Waikato District Growth Plans
- The need to prioritise facilities for maintenance and prioritise sports to deliver sustainable outcomes
- Changing participation preferences
- A need to improve collaborative approaches
- The work with neighbouring councils and other public/private partners

Methodology/Results

- Research to develop a plan included: survey assessments, secondary data analysis (trends in sport and district demographics) and community consultation.
- Survey assessment included local clubs and regional sports organisations with a total of 57% clubs responding to the survey sent (94 clubs in total on record in the district) and 16 RSO’s contributing to delivery in the District
- Survey and focus group results combined with demographic and sporting trend research provided several trends from which the following implications and priority projects have been developed

Summary Recommendations

Existing assets

- There is potential to better develop existing facilities to maximize the community benefit of the spaces for the Waikato District community with sports working together to maximize outcomes. The location and types of sport and recreation facilities and services offered will therefore need to adapt to match and meet community needs.
- Where repairs and maintenance costs exceed utilization, especially with local facilities, rationalisation will need to be considered. Asset management plans will be an important feature of future plans.
- The Waikato District has an aging network of facilities, with limited lifecycle asset modelling. This is particularly true of many of the club buildings on Council land.
- Many of the existing facilities in the Waikato District are unable to be adapted for different functions, this is something that will need to be considered as buildings and other facilities reach the end of their useful lives.
- It will become increasingly important for all stakeholders to work collaboratively in order to improve delivery of sport facilities.
- Engage with Clubs to ensure that they have asset management plans (which take into account the buildings lifecycle). Encourage co-use of existing assets and / or amalgamation of clubs when warranted.
- Before committing a significant capital investment into any clubrooms carry out an independent building condition assessment (on buildings over 20 years old), quantity survey of refurbishment / repair costs and a cost benefit analysis and sustainability / feasibility analysis (this work should be scaled appropriately to the capital investment being considered).

Future facilities

- For the Waikato District sound planning and pre-feasibility should be applied to determine actual needs of facilities before any budget for construction is conceived.
- Full whole of life costing models (capital and 10 year operational) consideration should guide investment costing logic.
- Facility design and modification will need to focus on multi-purpose use and be flexible to allow future adaptation.
- Projected rapid growth will place stress on facilities, and clubs. Planning will be needed for new facilities, administration and programs to target growth and changing demographics.

Growth

- As the Waikato District continues to grow and focus continues on the provision of core infrastructure to meet growth, investment in sport facilities will necessitate a strategic business approach.

Partnerships

- It will be important to engage RSO's (and NSO's where appropriate) when considering sub-regional and regional projects in the Waikato District.
- There are considerable opportunities to partner with schools, particularly secondary schools, in the provision of facilities for community use. Rationalisation of existing assets and proposals for new facilities must take into account local secondary school provision and potential community-school partnerships.
- Partnerships with schools, neighbouring councils, DOC and local Iwi offer opportunities to provide adequate community spaces and places.

Financial Sustainability

- Affordable facility solutions are important to smaller local clubs to enable the affordable delivery of programmes to the community.
- Where clubs are finding it difficult to fund ongoing repairs and maintenance, with declining or small membership, opportunities should be investigated for clubs to come together in facilities and rationalisation of facilities to occur.
- Whilst Council assists clubs/organisations occasionally through grants it seems that resources overall are decreasing whilst maintenance and other costs rise. This makes discussions regarding planning for the future very important.

Project Evaluation

- In considering any facility development project for prioritisation a matrix included the assessment of the following criteria:
 - Partnership and collaboration (sharing/multi-use)
 - Growing participation/membership
 - Projected growth for participation and membership
 - Strategic alignment to Regional and National Facility Strategies
 - Appropriate scale – meet the needs of the community
 - Operational sustainability – financial sustainability
 - Capital funding available by proponent for the proposed project

Priority Facility Projects

- Draft findings of the report suggest the following priority facility investigation/development projects:
 - Cross Boundary Partnership Projects:

CROSS BOUNDARY PARTNERSHIP PROJECTS	
CROSS BOUNDARY PARTNERSHIP PROJECTS	TIMEFRAME
Rototuna Indoor Recreation Centre (Partnered investment in capital/operating)	1-3 YEARS
Bombay Sports Park Development	1-3 YEARS
2nd Hamilton City Indoor Court Facility	4-10 YEARS
Rototuna Aquatics Facility	4-10 YEARS

o Local Facility Investigations/Development Projects:

Indicative Timeframe (Funding Dependent)	Project Name	Proposed Approach
1 – 3 Years	Bombay Sports Hub	Complete partnership investigation with Waikato Franklin Local Board
	Pokeno Sports Park (Munro Block)	Confirm development plan for optimal utilisation, in-conjunction with other Pokeno Council Assets. (Balance of assets – recreation reserve, MTB / walking etc.)
	Cross boundary funding policy	Develop in partnership cross boundary funding policy/framework. Confirm with Mayoral Forum.
	Rototuna Indoor Recreation Centre – Investment Policy	Confirm investment decision on operational grants
	Pokeno Domain	Confirm development plan for optimal utilisation, in-conjunction with other Pokeno Council Assets. (Balance of assets – recreation reserve, MTB / walking etc.)
	Tuakau Hub	Investigation into community hub development to progress Lightbody reserve utilisation. (Cricket, Jnr Cricket, Rugby League, Football, Rugby Football). Could aquatics (Tuakau pool) fit
4 – 6 Years	Aquatics facilities - North, Huntly, South, Raglan	Utilise Waikato District Aquatics Plan in partnership with [TBC Regional Aquatics Strategy and Franklin Local Board Aquatics
	Huntly Community facilities (Including domain and squash club)	Bring organisations together to enable shared service delivery. Consider Huntly community facilities plan.
	Te Kauwhata Domain	Optimise use of assets (squash requires upgrade of club (kitchen, changing rooms, showers), cricket wants a pavilion). Shared use where possible and consideration of rugby needs where squash lease has expired.
	Model Aero clubs	Proposed centralised facility for 3 clubs, existing council initiative. Hub for Model Aero Clubs.
	Centennial Park – Ngaruawahia	Part of a wider project considering upgrades of the number one turf at Centennial Park
7 – 10 Years	Sunset Beach Lifeguard Service Inc.	Club planning on developing new facility at Port Waikato, will require council consideration. Potential to provide public amenities.
	Bowls	Optimise or rationalise assets in partnership with Waikato District Council, Sport Waikato and Bowls NZ.
	Patterson Park – Ngaruawahia	Upgrade to clubrooms - Rugby, Rugby League, Netball
	Hockey Turfs in partnership with HC - RSFP	Encourage schools to convert courts into turfs and tennis clubs to convert into multiuse. Partner investigation.
	Netball, Rowing, Tennis, Squash, Football, Rugby, Rugby League	Maintain existing assets and investigate multiuse facilities

Priority Service Delivery Projects

- Draft findings of the report suggest the following priority service delivery projects:
 - Regional or sub-regional priorities:
 - Tuakau multi-sports Hub – service delivery support, building capability (year 1)
 - Golf – optimising existing assets, assistance to diversify revenue and organisational sustainability
 - Netball, Rowing, Rugby, Rugby League and Touch – prioritised sport delivery
 - Basketball – building a sustainable model for local competition delivery
 - Tennis, Squash and Equestrian – investigation and support for sustainable models of delivery
 - Local Club Support priorities: (building capability focus)
 - Tuakau Waka Ama Sports Inc
 - Hukanui Golf Club
 - Huntly Badminton Club
 - Huntly Motorcycle Club
 - Kia Ora Netball Club
 - Taniwharau Netball
 - Horsham Downs Badminton Club
 - Taupiri Squash Club
 - Onewhero Golf Club
 - Onewhero Pukekohe Hockey Club
 - Raglan Sport Fishing Club
 - Maramarua Rugby Football Club
 - Waikare (Te Kauwhata) Golf Club

Proposed Steps

- Councillors to provide feedback on presentation and full report
- Proposal to include provision in LTP to support delivery of 1-3 year objectives:
 - Facility Developments/Feasibilities/Investigations NEW
 - District Coordinator role for Service Delivery Support
 - Facilities Advisor role to support facilities guidance
- Council to adopt Waikato District Sport, Recreation and Physical Activity Plan

WAIKATO DISTRICT SPORT PLAN

COUNCILLOR PRESENTATION FEBRUARY 2018



MOVING WAIKATO 2025



VISION A Healthy, Vibrant, Physically Active and Successful Sporting Region



VISION

To be a recognised leader in creating a district that prides itself on economic excellence, local participation and sustainable communities



VISION

Everyone Out there and Active

Working together, both organisations recognised a need to deliver a coordinated, collaborative and clear plan to lead, enable and guide provision of opportunities for the people of the Waipa district.

TRENDS

DRIVING THE NEED FOR A PLAN?



Changing
Population
Distribution
and
Demographics



Maintaining
Assets, Facility
Sustainability
and Service
Levels



Changing
Sport
Participation
Preferences



Improving
Collaborative
Approaches



Working with
Neighbouring
Local
Authorities
and other
public/private
partners

WE SURVEYED **CLUBS...**

62% OF CLUBS &
ORGANISATIONS
completed the survey (58 total)

Across
10 WARDS

Servicing
20 LOCAL
COMMUNITIES
(including towns)

Across
25 DIFFERENT
SPORTS &
ACTIVITIES

55 facility specific responses

- Existing assets
- Future facilities
- Growth
- Financial Sustainability

RECOMMENDATIONS

EXISTING ASSETS

Collaboration of sports to maximize the community benefit

Rationalisation where repairs and maintenance costs exceed utilization. Asset management plans will be an important feature of future plans

Ageing network of facilities, with limited lifecycle asset modelling

Many existing facilities unable to be adapted for different functions

Stakeholders to work collaboratively to improve delivery of sport facilities

Engage with Clubs to ensure that they have asset management plans. Encourage co-use of existing assets and / or amalgamation of clubs when warranted

Prior to a significant capital investment ensure independent building condition assessment, quantity survey of refurbishment / repair costs, a cost benefit analysis and sustainability / feasibility analysis

Additional investment in the Home of Champions and High-Performance Facilities will need to be balanced with Community utilisation and Community needs

FUTURE FACILITIES

- Sound planning and pre-feasibility should be applied to determine actual needs of facilities before any budget for construction is conceived.
- Full whole of life costing models (capital and 10 year operational) consideration should guide investment costing logic.
- Facility design and modification will need to focus on multi-purpose use and be flexible to allow future adaptation.
- Planning will be needed for new facilities, administration and programs to target growth and changing demographics.



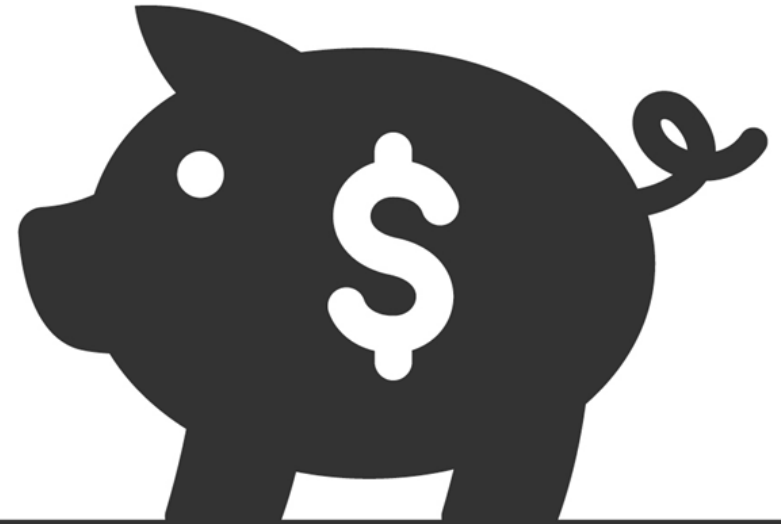
GROWTH

Growth focus of Pokeno, Kainui and Eureka, Gordonton and Te Kauwhata.

The population will also be aging in all districts, with the highest growth age-group across the Waikato being among those aged over 65 years.

The location and types of sport and recreation facilities and services offered will therefore need to adapt to match and meet community needs.

FINANCIAL SUSTAINABILITY



Affordable facility solutions are important to smaller local clubs to enable the affordable delivery of programmes to the community

Opportunities should be investigated for clubs to come together in facilities and rationalisation of facilities to occur

Funding resources overall are decreasing whilst maintenance and other costs rise. This makes discussions regarding planning for the future very important

PRIORITIES FOR PLAN

In considering any facility development project for prioritisation a matrix included the assessment of the following criteria;



Partnerships and collaborations (sharing/multi-use)



Growing participation/membership



Projected growth for Participation and membership



Strategic alignment to Regional and National Facility strategies



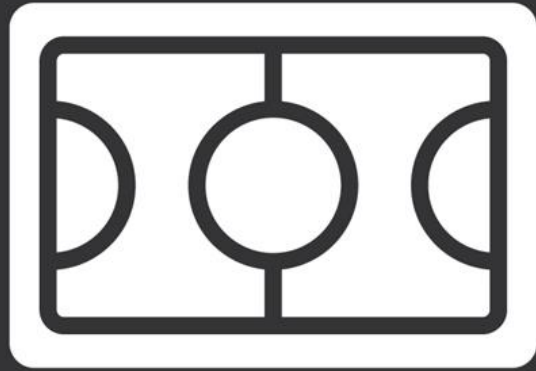
Appropriate scale – meet the needs of the community



Operational sustainability – financial sustainability



Capital funding for proposed project



PRIORITY FACILITY PROJECTS

Draft findings of the report suggest the following priority facility investigations/development projects:

- Cross Boundary Partnership Projects
- Priority Local facility projects
- Priority service delivery projects

CROSS BOUNDARY PARTNERSHIP PROJECTS

CROSS BOUNDARY PARTNERSHIP PROJECTS

TIMEFRAME

Rototuna Indoor Recreation Centre
(Partnered investment in capital/operating)

1-3 YEARS

Bombay Sports Park Development

1-3 YEARS

2nd Hamilton City Indoor Court Facility

4-10 YEARS

Rototuna Aquatics Facility

4-10 YEARS

LOCAL FACILITY PROJECTS MUST CONSIDER...

OPTIMISING ASSETS

**MANAGING GROWTH
PROJECTS**

**ASSET MANAGEMENT
PLANS**

LOCAL FACILITY PROJECTS

INDICATIVE TIMEFRAME	WARD	PROJECT NAME	PROPOSED APPROACH
1 - 3 YEARS	Awaroa ki Tuakau	Bombay Sports Hub	Complete partnership investigation with Waikato Franklin Local Board
	Awaroa ki Tuakau	Pokeno Sports Park (Munro Block)	Confirm development plan for optimal utilisation, in-conjunction with other Pokeno Council Assets. (Balance of assets – recreation reserve, MTB / walking etc.)
	Awaroa ki Tuakau	Pokeno Domain	Confirm development plan for optimal utilisation, in-conjunction with other Pokeno Council Assets. (Balance of assets – recreation reserve, MTB / walking etc.)
	Awaroa ki Tuakau	Tuakau Hub	Investigation into community hub development to progress Lightbody reserve utilisation
	District	Cycleways and Walkways –recreation	Implement trails strategy – identified priority trails, new trails, linkages or improvements.

LOCAL FACILITY PROJECTS

INDICATIVE TIMEFRAME	WARD	PROJECT NAME	PROPOSED APPROACH
4-6 YEARS	Regional	Aquatics facilities - North, Huntly, South, Raglan	Utilise Waikato District Aquatics Plan in partnership with [TBCompleted] Regional Aquatics Strategy and Franklin Local Board Aquatics
	Huntly	Huntly Community facilities (Including domain and squash club)	Bring organisations together to enable shared service delivery. Consider Huntly community facilities plan.
	Whangamarino	Te Kauwhata Domain	Optimise use of assets. Shared use where possible
	District	Model Aero clubs	Proposed centralised facility for 3 clubs, existing council initiative. Hub for Model Aero Clubs.
	Ngaruawahia	Centennial Park – Ngaruawahia	Part of a wider project considering upgrades of the number one turf at Centennial Park

LOCAL FACILITY PROJECTS

INDICATIVE TIMEFRAME	WARD	PROJECT NAME	PROPOSED APPROACH
7-10 YEARS	Onewhero – Te Akau	Sunset Beach Lifeguard Service Inc.	Club planning on developing new facility at Port Waikato, will require council consideration. Potential to provide public amenities.
	District	Bowls	Optimise or rationalise assets in partnership with Waikato District Council, Sport Waikato and Bowls NZ.
	Ngaruawahia	Patterson Park – Ngaruawahia	Upgrade to clubrooms - Rugby, Rugby League, Netball
	All wards	Hockey Turfs in partnership with HC - RSFP	Encourage schools to convert courts into turfs and tennis clubs to convert into multiuse. Partner investigation.
	All wards	Netball, Rowing, Tennis, Squash, Football, Rugby, Rugby League	Maintain existing assets and investigate multiuse facilities

PRIORITY SERVICE DELIVERY PROJECTS

SPORT WAIKATO PROJECTS

UNDERTAKEN BY SPORT WAIKATO WAIKATO DISTRICT COORDINATOR

SPORT ORGANISATION	PROPOSED APPROACH
Proposed Tuakau (Multisport)Hub	Short term service delivery support. Investigation of feasibility of a hub project in conjunction with Waikato District Council asset delivery Building capability with assistance for training clashes, nets and new turf cover requirements
Golf	Sport Capability: Optimise existing assets, assist to diversify revenue, and organisation sustainability. Potential for partnerships with other sports, community organisations and partnerships and amalgamations between golf clubs. Investigation into alternative revenue and incomes
Priority Sports Netball Rowing Rugby Rugby League Touch	Ongoing support in sport delivery as required. Note: Equestrian requires investigation of maintenance, repairs and upgrades at a local club level.
Basketball	Building a sustainable model for local competition delivery and a connection to the Regional Sports Organisation
Tennis Squash Equestrian Football	Investigate and support sustainable models for delivery

* Specific club support - where requested, including service delivery and capability building

THE FOLLOWING CLUBS HAVE BEEN IDENTIFIED WITH REGARDS TO SPORT WAIKATO SERVICE DELIVERY AND BUILDING CAPABILITY FOCUS.

- Tuakau Waka Ama Sports. Inc.
- Hukanui Golf Club
- Huntly Badminton Club
- Huntly Motorcycle Club
- Huntly Squash Club
- Kia Ora Netball Club
- Taniwharau Netball
- Horsham Downs Badminton Club Inc
- Taupiri Squash Club
- Onewhero Golf Club
- Onewhero Pukekohe Hockey Club
- Raglan Sport Fishing Club
- Maramarua Rugby Football Club
- Waikare (Te Kauwhata) Golf Club

IN SUMMARY,

PROPOSAL TO INCLUDE PROVISION IN LTP TO SUPPORT DELIVERY OF 1-3 YEAR OBJECTIVES:

- Local facility projects (Bombay Sports Park, Pokeno Sports Park, Tuakau Hub)
- Continue investment in District Coordinator role for Service Delivery Support
- Continue investment in Facilities Advisor role to support facilities guidance

PROPOSED NEXT STEPS

- Councillor presentation
- Council approval of plan
- Final publication of plan

